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Jeffrey Lyash
President and CEO
Ontario Power Generation
700 University Ave, Toronto, Ontario
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OCI Support for Darlington Refurbishment Program

Dear Jeffrey:

OCI Board Chair James Gandhi and I would like to wish you and the rest of the OPG Leadership Team a very successful 2016. We also want to congratulate you and the OPG Darlington Refurbishment Team on securing Ontario Government approval to proceed with the Darlington Refurbishment Project. The project will secure 3400 megawatts of clean, reliable, low cost electricity from the Darlington site over the next 40 years and will be welcomed by the Canadian nuclear supply chain that must and will commit to delivering high quality, cost-effective and timely equipment and services to support the refurbishment of the four Darlington reactors.

The Organization of Canadian Nuclear Industries (OCI) represents more than 180 Canadian nuclear suppliers ranging from large integrated engineering and heavy equipment fabrication firms to smaller specialized equipment manufacturers and service providers. To demonstrate our commitment to Ontario's nuclear program the new 2015-2020 OCI Strategic Plan calls for OCI to allocation 50% of its resources to: a) strengthening the linkages between OCI companies and Ontario nuclear utilities; and b) increasing supplier readiness for large projects and refurbishments. A further 25% of our resources are allocated to pro-active government and public nuclear advocacy, in cooperation with CNA, OPG and Bruce Power. OCI will also continue to work closely with COG in organizing supplier/utility workshops on topics such as the sharing of suppliers' refurbishment OPEX and the prevention of CFSI from entering the supply chain.

Jeffrey, OCI Board Chair James Gandhi and I want to assure you that OCI and its member companies want to support OPG in every way possible as it embarks on the Darlington refurbishment program and long term operation of these units. The planned OCI Suppliers Day on May 24, 2016 will again provide an excellent opportunity for our member companies to showcase their innovative products and services to OPG staff and to enhance the working relationships that will lead to successful refurbishment projects at Darlington.

OCI wants to remain a valued partner to OPG and would therefore be pleased to meet at a convenient time with the OPG Leadership Team to discuss ways to strengthen this OCI-OPG partnership in contributing to OPG's 40-year vision. We also want to thank you in advance for agreeing to address the OCI membership and meet with the OCI Board on February 23 in Ajax.

Yours sincerely,

Ron Oberth
President and CEO

James Gandhi
Chair of the Board